A regular meeting of the Board of Visitors of Virginia Commonwealth University was held on Thursday, November 9, 2000, at 8:30 a.m. in the University Meeting Center located at 101 North Harrison Street.

Present were Messrs. Flippen (Rector), Axselle, Markel, Plymale, Pyon, Rigsby, Townes and Weinberg; Drs. Long, Perkinson, Smith and Wootton; and Mrs. Miles. Messrs. Gresham and Smith and Mrs. Benner were absent. Also present were Drs. Trani, Huff, Kontos, McDavis, Rhone, Self and Torr; Messrs. Bunce, Gehring, Ross, Timmreck and Wyeth; and Mesdames Jones, Messmer and Price.

Mr. Flippen called the meeting to order and welcomed members of the press. The report of the President followed:

The final fall enrollment for first-time freshmen is 2,729 with a total of transfer students of 1,490. The final total fall enrollment for the fall 2000 semester is 24,066 up from 23,481 for the fall 1999 semester.

The 21st century is being called the Life Sciences Century or the Post-Genomic Era. VCU is one of only a handful of universities currently developing curricula and research in life sciences.

Appeal to students:

- Many more career opportunities for students with a talent in math and science.
- VCU's diversity and emphasis on real-world learning in conjunction with our many partners in industry, business, and the community.
- Proximity to Washington and the Richmond region as a growing niche in Virginia's high-tech/life-sciences development within the Eastern Biotech Corridor.
Opportunity to work directly with research faculty (two-thirds of undergraduate courses taught by full-time faculty; 12-to-1 faculty/student ratio).

VCU Life Sciences is unique because:

- of the integration of School of Medicine and VCU Health System with the undergraduate programs
- open to all levels of students
- a strong interdisciplinary institution supporting VCU Life Sciences, including Centers of Excellence, graduate/professional program recognition, the Virginia Biotechnology Research Park, and the VCU Health System
- a community-oriented mission allowing VCU to develop Life Sciences in conjunction with VCU's many partners.

Resources for VCU Life Sciences include:

- Doctoral/Research University-Extensive with nearly $122 million a year in research funding;
- $400-million investment in the infrastructure for the sciences, medicine, engineering, biotechnology, and health care – the basis for continued development of the research faculty;

Major student interest in the sciences:

- 2,500 undergraduate/graduate students in the sciences
- more than 700 undergraduate biology majors and more than 40 graduate biology students

Funding:

- $1.8 million annually in E&G funds – primarily to be used in combination with funds from participating departments to hire faculty and provide start-up costs;
- a Board-authorized reallocation of more than $3 million in this year and the next in support of VCU's research infrastructure;
- non-resident enrollment initiative: 700 out-of-state students by 2005 for a total of approximately $5-million in tuition revenue dedicated exclusively to VCU Life Sciences programs and faculty development.

Curricular Development

- guiding principle: cross-campus, interdisciplinary, e.g., "The Biology of Cancer"
- Life Sciences 101 – an introduction to the sciences involved in the study of biological complexity for VCU Life Sciences freshmen; Life Sciences 101’s unique feature is that lectures will be given by VCU’s nationally recognized faculty
- five concentrations to be developed: bioinformatics (with a genomic and computational track); biotechnology; environmental studies; forensic science; science teacher preparation

Option to pursue B.S. in biology/computer science or to convert to a five-year master's program:

- already existing are the Master of Interdisciplinary Studies in environmental studies; the Master of Science in forensic science; and the Master of Science in teaching;
- being developed: Master of Interdisciplinary Studies in bioinformatics and in biotechnology.

Approval process:

- Life Sciences 101 has begun to move through the University-review process, and it is anticipated that the proposal for the course will go to the University Undergraduate Curriculum Council in December, with most of the other curricular proposals to go before the council in early 2001;
- by Fall 2001, most or all of the curricular proposals will be in place.

Other Updates on Life Sciences include:

- Life Sciences Building: on target to open in the summer of 2001
- Inger and Walter Rice Center for Environmental Life Sciences: recently announced; tremendous response by the faculty and community
- Institute for the Study of Biological Complexity: the “think tank” now in development

Public education:

- Governor’s School of Medicine/Life Sciences
- VCU and Maymont Park
- VCU and the Science Museum of Virginia
- The Commonwealth Society: “The Human Genome Project” now being offered
- Rice Center outreach: to be developed.
Ms. Phyllis Palmiero, Director of the State Council of Higher Education for Virginia, was introduced. Ms. Palmiero discussed institutional effectiveness and the need for the University to report on the institution's effectiveness.

The Report of the Rector followed. The Rector discussed the need for the Academic and Health Affairs Committee to review VCU's policy to discourage relations between students and faculty; the diversity of the University; and the need for the University to be self-reliant.

On motion made and seconded, the Board approved and presented the following Resolution:

WHEREAS Chief Dan M. Dean, Jr., of the Virginia Commonwealth University exemplifies the highest standards of excellence and commitment to the mission of providing safety and security at Virginia Commonwealth University;

WHEREAS Chief Dean has served Virginia Commonwealth University with distinction since 1969;

WHEREAS Chief Dean has increased the presence of the VCU Police around campus and in the surrounding communities, including support of the establishment of community partnerships such as the Carver Project, and in doing so has greatly advanced the safety, security, and community relations among these areas;

WHEREAS Chief Dean established the VCU Police Training Academy to facilitate the training of the police force for the University that numbers 71 sworn officers and includes bike, foot, and vehicle patrols, investigations, crime prevention, and four community policing mini-precincts;

WHEREAS Chief Dean led the VCU Police to make the University community a safe one by expanding the jurisdiction of his officers, establishing a variety of crime prevention programs, supporting victim witness programs, publishing a monthly safety newsletter, and participating with numerous safety-related committees;

THEREFORE, BE IT RESOLVED that the Board of Visitors of Virginia Commonwealth University expresses its admiration and respect for Chief Dean, congratulates him on his superb performance as Chief of Police, thanks him for his service to students, patients, faculty, and staff, and wishes him well in his retirement.
Dr. Wootton reported for the Academic and Health Affairs Policy Committee. Drs. Brilliant and Poynor, members of the Faculty Senate Executive Committee, met with members of the Committee. Discussions included: faculty involvement in developing the IPA document, Institutional Review Boards, faculty commitment to student retention and recruitment, legislative initiatives, the Life Sciences initiative, Intellectual Property Task Force and the physical environment of teaching in classrooms.

The revisions to the School of Medicine Financial Arrangements Policy were presented. The revisions included the recognition and incorporation policy, nomenclature, and organizational changes since the last revision in 1996; and a change in the name of the policy from the School of Medicine's Financial Arrangements for Medical School Faculty Policy to Medical School Faculty Appointment and Compensation Policy. The Academic and Health Affairs Policy Committee recommended to the full Board the approval of the Revisions to the School of Medicine Financial Arrangements Policy.

The Academic and Health Affairs Policy Committee suspended the meeting to attend a Special Meeting of the Board of Visitors to discuss the marketing initiative.

The Committee meeting was reconvened. A presentation on VCU Becoming a Tier 2 National University was presented by the Provost. Also presented for information were the VCU Health System Authority – Consolidated Statement of Operations for the Three Months ending September 2000, an update on the student computer initiative and an update on the retention initiative.
Dr. Perkinson reported for the Advancement and External Relations Committee Report. The Vice President for External Relations presented the State, Local and Community Relations Report. The University hosted members of the Governor’s administration and key state officials, including three cabinet secretaries, for a briefing on the new VCU Health System and the issue of indigent care on August 23, 2000. VCU has selected a Washington-based consulting firm to assist with obtaining VCU’s federal priorities. The firm of Lewis-Burke & Associates was selected.

Mr. Markel reported for the Finance, Investment and Property Committee. The lease for the 17th Street Property was presented. The lease is for approximately 2.38 acres of land on the west line of 17th Street to be used for the purpose of constructing a social services facility. The purpose of the ground lease is to secure the site on which a 7,000 square foot building will be constructed by Freedom House and will contain a common room and commercial cafeteria area to provide dinner meals for those in need. Long-term goals include collaborating with Health Place, a social recovery program that will offer shelters, socialization skills and emergency transition housing. The proposed lease term is from February 1, 2001, to January 31, 2041, with a proposed rental rate of $1.00 per year, due in advance of the commencement of the lease. If the property is not used for the intended purpose for a period of twenty-four consecutive months, the Lessor, at the Lessor’s sole option, may terminate the lease. The Finance, Investment and Property Committee recommended to the full Board the approval of the lease for the 17th Street Property.
The Request for Proposals for AudioVisual and Multimedia Equipment and Services was presented. Virginia Commonwealth University's Academic Technology Division seeks authority to obtain proposals from qualified firms to provide AudioVisual and Multimedia Equipment and Services to the University. The purpose of the request is to establish a contract with multiple contractors to provide audiovisual equipment, engineering and installation services, and/or maintenance required for the upgrade of University classrooms, laboratories, and auditoriums. Equipment to be included in the resulting contract will be: broadcast television equipment, multimedia presentation equipment, satellite transmitting and receiving equipment, teleconferencing and communication equipment, computer presentation equipment and broadband distribution equipment. The total award is not expected to exceed $3,000,000 annually. The Finance, Investment and Property Committee recommended to the full Board the approval of the Request for Proposals for AudioVisual and Multimedia Equipment and Services.

The Architect Fee for the Massey Cancer Center Addition was presented. The project is for full design services on a 60,000 GSF research facility with a 192-car underground parking deck on the MCV Campus. The addition will be constructed on the site currently occupied by Randolph Minor Hall, which is adjacent to and south of the existing Massey Cancer Center. The project includes demolition of Randolph Minor Hall. The addition will add 52 cancer research laboratories along with related support space, and the parking deck below is expected to offset the increasing demand for parking on the MCV Campus. The construction budget is for $18,200,000 with a total budget of $25,950,000. The
Finance, Investment and Property Committee recommended to the full Board the approval of the firm of Shepley Bullfinch Richardson and Abbott.

The Amendment to the 2001 State Budget Submission was presented.

The following is a proposed state budget amendment not included in the October 6, 2000, submission:

**New Construction: Academic Campus Parking Deck III:** This amendment requests authority to construct a 750-space parking facility at the corner of Cary, Harrison and Parkwood Streets. The proposed parking deck will also include space to house the communications and monitoring functions of the VCU Police Department. The University's Six-Year Capital Plan includes the parking deck as a 2002-04 Biennium request. However, the University has acquired the majority of the property and is near closure on acquisition of the remaining parcels. The critical parking problem on the Academic Campus dictates that the project proceed as soon as possible. The proposed amendment seeks $11,397,060 in 9c revenue bond authorization. Debt service and operating costs for the parking deck component will be provided through parking revenues. Debt service and operating costs for the VCU Police area will be paid as rent through educational and general appropriations.

The Finance, Investment and Property Committee recommended to the full Board the approval of the Amendment to the 2001 State Budget Submission.

The following items were presented for information: an update on student parking; VCU Health System Authority: Consolidated Statement of Operations for the Three Months ending September 2000; University Quarterly Budget Performance Report: September 30, 2000; annual reports for the VCU Foundation, the VCU Real Estate Foundation and the VCU School of Engineering Foundation; notification of contract award for West Hospital Life and Fire Safety Renovations; the Virginia Biotechnology Research Park Authority 10 year pro-forma analysis and a summary of occupancy and lease intent; and the Capital Project Status Report.
Dr. Smith reported for the Student Affairs Committee. A quorum was not present for the Student Affairs Committee, but the Committee met informally with members of the student body.

On motion made and seconded, the Board convened into closed session to discuss certain personnel matters and matters relating to the performance of identifiable employees and faculty of VCU and to discuss the performance of departments or schools of VCU where such matters regarding such individuals might be affected by such evaluations, including issues related to the President in his official capacity and to discuss the evaluation of his performance, and including the Faculty Appointments and Changes in Status and other Personnel Actions, Continuing Faculty Salaries and Executive Salaries; and to discuss the condition, acquisition or use of real property for public purpose, or of the disposition of publicly held property, or of plans for the future of a state institution of higher education which could affect the value of property owned or desirable for ownership by such institution, including the acquisition and/or disposition of property on or adjacent to the Academic Campus; to discuss the investing of public funds including the Intermediate Fund Review; and to consult with legal counsel pertaining to actual and probable litigation, and other specific legal matters requiring the provision of legal advice by counsel, including the Report of the General Counsel; to discuss matters relating to gifts, bequests, and fundraising activities, including the approval of the Named Funds Report and Facility Naming Recommendations, and an update on the development activities; and to discuss matters relating to honorary degrees and special awards, including the Report of
the Special Awards Committee; and to discuss disciplinary matters involving stu-
dents as authorized by Section 2.1-344 A(1), A(2), A(3), A(6), A(7), A(8) and
A(10) of the Virginia Freedom of Information Act.

Following closed session, on motion made and seconded, the following
resolution was approved by roll call vote:

Virginia Commonwealth University hereby certifies that, to the best of each
member's knowledge, (i) only public business matters lawfully exempted from
open meeting requirements by Virginia law were discussed in the closed session
meeting to which this certification resolution applies, and (ii) only such public
business matters as were identified in the motion convening the closed session
meeting were heard, discussed or considered by the Board of Visitors of Virginia
Commonwealth University.

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<tr>
<th>Roll Call Vote</th>
<th>Ayes</th>
<th>Nays</th>
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<tr>
<td>Mr. Edward L. Flippen, Rector</td>
<td>X</td>
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<td>Mr. Ralph L. &quot;Bill&quot; Axselle, Jr.</td>
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<td>Ms. Yvonne E. R. Benner</td>
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<td>Mr. Timothy L. Gresham</td>
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<td>Dr. Stephen P. Long</td>
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<td>Mr. Steven A. Markel</td>
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<td>Ms. Angela Miles</td>
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<td>Dr. W. Baxter Perkinson, Jr.</td>
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<td>Mr. Monty W. Plymale</td>
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<td>Mr. Harold Y. Pyon</td>
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<td>Mr. Robert E. Rigsby</td>
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<td>Dr. Lindley T. Smith</td>
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<td>Mr. Ted L. Smith</td>
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<td>Mr. Clarence L. Townes, Jr.</td>
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<td>Mr. Jay M. Weinberg</td>
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<td>Dr. Percy Wootton</td>
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Vote:

Ayes: 13
Nays: 0

Absent during meeting: 3
Absent during voting: 3
On motion made and seconded, the Board accepted the Report of the President; approved the recommendations of the Special Awards Committee; approved the Faculty Appointments and Changes in Status and other personnel actions, as amended; approved the Named Funds Report and Facility Naming recommendations; approved the Continuing Faculty Salaries; approved the acquisition/exchange of property on or adjacent to the Academic Campus; accepted the Closed Session Committee reports; accepted the Report of the General Counsel; approved the Executive Salaries; accepted and approved the Report and findings of the Internal Auditor regarding the results of his investigation into a complaint filed against the President by a member of the faculty; and accepted the report of the Presidential Evaluation Committee and approved the President’s Compensation.

The meeting was adjourned at 1:30 p.m.

Edward L. Flippen, Rector

Lindley T. Smith, Secretary