design will include architectural renovations with new lab furniture and equipment. Work will include adjustments of the existing mechanical, electrical, plumbing and fire protection system to meet the needs of the new lab. The existing lab security system will be enhanced to include magnetic/proximity card readers. The construction budget for the project is $2,800,000 with a total budget of $3,990,734. The firm recommended for the project is LKPW Architects, LLP. The Finance, Investment and Property Committee recommended to the full Board the approval of the firm of LKPW Architects, LLP as the architect engineer selection for the Sanger Hall Laboratory Renovations, Phase I project.

The Project Plans for the Central Dining Facility were presented. The project will construct a 57,000 GSF food service facility on the site of the demolished Old Life Sciences Building and Adkins House at 816-824 Park Avenue. The two-story building will provide new food service options for resident and commuter students, faculty, staff, and visitors. The University’s Food Service Master Plan calls for major improvements and diversity for student dining services on the Academic Campus in a centralized location. The construction budget for the project is $13,215,000 with a total budget of $18,180,000. The Finance, Investment and Property Committee recommended to the full Board the approval of the Project Plans for the Central Dining Facility.

The Project Plans for the Massey Cancer Center Addition were presented. The mission of the Massey Cancer Center is to serve the Commonwealth of Virginia and the nation as an internationally-recognized center of excellence in research, education, and patient care dedicated to improving the quality of human life through the development of effective means for the prevention, control, and ultimately, the cure of cancer. The core mission is facilitation of interdisciplinary cancer research to harness the scientific
resources of Virginia Commonwealth University. The project will construct a 60,000 gross square feet (GSF) cancer Research Facility with a 3,000 GSF Healing Garden, and a two-level 49,000 GSF, 110-car parking garage, for a total of 112,000 GSF. The three-story building will connect to the existing Massey Cancer Center and will be situated on the site of the existing Randolph Minor Hall, which will be demolished. The Pediatrics Department will move from Randolph Minor Hall to the former Richmond Eye and Ear Hospital, now owned by the VCU Real Estate Foundation and leased to the Medical College of Virginia Hospitals. The construction budget for the project is $19,730,000, with a total budget of $28,450,000. The Finance, Investment and Property Committee recommended to the full Board the approval of the Project Plans for the Massey Cancer Center addition.

The Amendment to the Six-Year Capital Plan for Eleventh and Broad Streets Parking Deck was presented. Additional nearby patient, visitor, and staff parking on the MCV Campus is needed. With limited land available for development, the University has pursued property close to the campus and accessible to major roadways. Accessibility and visibility are critical factors in the selection of a site for the new parking facility. The site selected for the facility is located on Broad Street between 10th and 11th Streets in the block occupied by the former Richmond Eye and Ear Hospital. The proposed deck includes parking for 558 cars and about 12,000 SF of ground floor space along East Broad Street for administrative and retail tenants. The amendment to the Six-Year Capital Plan for the 2002-04 biennium will add the Eleventh and Broad Streets Parking Deck at a cost of $13.2 million. The $13.2 million facility will be financed with revenue bonds. The Finance, Investment and Property Committee
recommended to the full Board the approval of the Amendment to the Six-Year Capital Plan, Eleventh and Broad Streets Parking Deck.

The Operating Budget Amendments – 2003 General Assembly Session were presented. Highlights are

1. **Tuition and Fee (Nongeneral Fund) Authorization**: Several potential amendments related to tuition and fees have been identified.

### E&G Tuition

a. Nongeneral fund authorization for 2002-03 and 2003-04 tuition increases already in the University's budget plan (9% for resident undergraduates and 8% for all other student groups). (DPB has indicated that the additional spending authorization for these increases may be handled administratively in which case an amendment would not be required.)

b. Nongeneral fund authorization for a budget reduction surcharge equivalent to $200 for a full-time student in 2002-03 and $400 in 2003-04. Approval would be sought for implementing the surcharge because it would put the University over the 9% threshold for resident undergraduate students in both 2002-03 and 2003-04. Also, spending authorization will be required for the additional revenue generated from the action as well as a planned change in the administration of overload fees.

c. Approval to increase the Arts Majors fee, which will mean that increases for resident undergraduate students in the School of the Arts will exceed the 9% threshold. Increases in the Arts Majors fee are being sought to supplant University Fee support for Performing Arts and to offset budget reductions in the School of Arts.

d. Approval to initiate a mandatory clinical fee of $50 per credit hour for undergraduate students in the School of Nursing as it relates to the 9% threshold. Also, spending authorization will be required for the additional revenue generated.

e. Approval to initiate a lab fee ($25 to $35) for expendable equipment used in undergraduate biology, chemistry, and forensic science courses. The fee was requested by the College of Humanities and Sciences in 2001 through the Executive Budget Committee but was not recommended due to the 9% threshold for resident undergraduate students. Also, spending authorization will be required for the additional revenue generated.
Auxiliary and Other Fees

f. Approval to increase the University Fee by an estimated 4.5% to support the cost of moving student counseling services from the E&G budget to the University Fee budget. Approval is needed because of the Appropriation Act language which limits mandatory non-E&G fees to the rate of inflation (exclusive of state salary and benefit actions and approved capital projects). Also, spending authorization will be required for the additional revenue generated.

g. Approval to increase the Student Activity Fee (Academic Campus) from $45 to $90 and to increase the Student Government Fee (MCV Campus) from $29 to $56 for full-time students. The increases were requested by the student government organizations in 2001 through the Executive Budget Committee but were not recommended because of the Appropriation Act language limiting increases for mandatory non-E&G fees.

2. **Language Amendments to the Appropriation Act:** Three potential language amendments have been identified related to delegation of authority (decentralization) and Qatar employees:

   **Decentralization**

   a. A language amendment to include VCU in the nongeneral fund capital projects pilot program.

   b. A language amendment to include VCU in the pilot program for real property leases.

   **Qatar Employees**

   c. A language amendment to clarify that employees hired in faculty positions and issued a contract are considered employees of the Commonwealth of Virginia.

The Finance, Investment and Property Committee recommended to the full Board the approval of the Operating Budget Amendments for the 2003 General Assembly Session.

The Capital Outlay Amendments for the 2002 General Assembly Session were presented. Four amendments were presented. The purpose of the first amendment, New Construction of Academic Campus Housing III – Rhoads Hall, is to provide authority to construct a 600-bed, $22,000,000, debt-financed student housing project adjacent to
Rhoads Hall on the University’s Academic Campus. The purpose of the second amendment, Sanger Hall Laboratory Renovations, Phase I, Project 1: Second Floor Laboratory, is to provide debt and nongeneral funds authority to supplement general obligation bond funds for the first phase of renovations to laboratories in Sanger Hall. The amendment requests authority to use the $1,995,367 in federal funds and $1,517,633 in university revenue bonds to supplement General Obligation Bond revenues to renovate laboratories in Sanger Hall. The purpose of the third amendment, West Grace Street Properties, is to provide $1,050,000 in nongeneral funds authority to acquire properties on West Grace Street on the University’s Academic Campus. The $1,050,000 will be provided from auxiliary enterprise revenues accumulated from the parking system. The purpose of the fourth amendment, Construction of the Eleventh and Broad Streets Parking Deck, is to provide $13,200,000 in revenue bond authority to construct a 558-vehicle parking deck to serve patients, the Commonwealth of Virginia, Old City Hall Associates and surrounding commercial enterprises. The facility will also provide 12,000 square feet of administration or retail space on the ground floor. The Finance, Investment and Property Committee recommended to the full Board the approval of the Capital Outlay Amendments – 2003 General Assembly Session.

A Request for Proposals for Copy Center Operations Privatization Term Contract was presented for information. On October 29, 2002, the Rector and the Chair of the Finance, Investment and Property Committee approved the issuance of a Request for Proposals. The action was necessary to expedite the identification and selection of a new contractor to provide copy center operations services.
The following items were presented for information:

Virginia Commonwealth University Health System Financial Statement
Summary Fiscal Year 2002 – Two Months Ending August 31, 2002
University Quarterly Budget Performance Report: September 30, 2002
Investment Report for Fiscal Year Ended June 30, 2002
Foundation Annual Reports
   a. VCU Foundation
   b. VCU Real Estate Foundation
   c. VCU School of Engineering
Notification of Contract Award – Travel Management Services
Virginia Biotechnology Research Park Authority Summary of Occupancy/
    Lease Intent
Architect Engineer Selections:
   a. Franklin Street Gymnasium Mechanical System Improvements
   b. Bocock House Life/Fire Safety Improvements
Capital Project Status Report

Mr. Pyon reported for the Student Affairs Committee. The Intercollegiate
Athletic Council (IAC) Report was presented. The chair of the IAC is to report to the
University Council, the Faculty Senate, the Staff Senate and the Student Affairs
Committee of the Board of Visitors at least once a year on the status of the Athletic
program, including the academic performance and graduation rates of student-athletes
and communicate faculty concerns to the IAC, Athletic Director and President. The IAC
is responsible for recommending policy to the President affecting intercollegiate
Athletics; reviewing institutional positions on major NCAA and Colonial Athletic
Association issues; and monitoring implementation of such policy in the athletic
program. The main reason for an IAC is to assist the President and VCU Athletics to
insure that each student-athlete has the maximum opportunity to obtain a quality
education and receive a degree. The IAC is made up of six faculty members, four
administrators, three students, and one representative each from the Staff Senate and the
VCU Alumni Board. The IAC meets at least four times a year. The IAC committee monitors and reports to the Board the following information:

- Team Grades (each semester) and grade distribution within teams
- Graduation rates which are supplied by the NCAA
- Student-athlete Exit Questionnaires
- Annual Reports on gender and minority equity
- Summary reports on alleged rules violations and investigations
- Progress on NCAA

An update on the Alcohol Foundational Plan was presented for information.

Substance abuse prevention efforts at VCU continue to evolve as new research on effective methods becomes evident. As VCU is a large urban institution with a significant number of commuter students, VCU’s prevention efforts have been focused on reaching high-risk student groups and utilizing the social marketing approach to attitude and behavior change. The 1999 Foundational Plan helped to lay the groundwork for new substance abuse prevention efforts as well as allow VCU’s administration to closely examine existing efforts. The benefits of focusing on this issue has led to a well-organized and effective substance abuse prevention program at VCU.

The final report on VCU’s Alcohol and Drug Policy, a report on Fall Enrollment and the Honor System Implementation were presented for information.

An update on University Housing was presented for information. Construction of three new housing units was discussed. Broad and Belvidere is an apartment style residence hall for upper-class students designed for 412 residents. The hall is planned to be available beginning the 2003 fall semester and is currently on schedule. The Gladding Residence Center Phase III is a suite style residence hall for upper-class honors and freshman honor students designed for 172 residents. The hall is planned to be available beginning the 2003 fall semester. Rhoads Hall II is currently envisioned as a high-rise...
tower designed to accommodate 630 freshman students. This project is in the design and financial feasibility stages.

A report on campus safety was presented for information.

The notification of contract award for Cable Television and Access to Closed Circuit Television Programming was presented for information. A contract was negotiated with AT&T Broadband as a sole source provider. AT&T is the only firm capable of providing cable television programming and access to VCU's Closed Circuit Television programming. The contract includes a required connection to the cable provider's Entertainment Distribution Network System in each residence hall. The contract does not include voice and/or data transmission services. The contract amount is $649,440 for an initial three-year term.

On motion made and seconded, the following Consent Agenda Items were approved:

Board of Visitors
Minutes of a Meeting held August 2, 2002
Minutes of a Joint Meeting of the Board of Visitors of Virginia Commonwealth University and the Board of Directors of the VCU Health System Authority held September 10, 2002
Revisions to Board of Visitors Bylaws

Academic and Health Affairs Policy Committee
Minutes of a Meeting held August 1, 2002
Faculty Alternative Severance Option (FASO)
Proposal to Rename the Department of Biochemistry and Molecular Biophysics, School of Medicine, to Department of Biochemistry
Proposal to Rename the M.S. in Recreation, Parks and Tourism to the M.S. in Recreation, Parks and Sport Leadership, School of Education
Proposal to Rename the M.S. in Physical Education to the M.S. in Health and Movement Science, School of Education
Proposal to Rename the M.Ed. in Adult Education to M.Ed. in Adult Education and Human Resources Development, School of Education
Proposal to Discontinue the M.Ed. Program in Special Education – Early Childhood Handicapped, School of Education
On motion made and seconded, the Consent Information Items were accepted.

On motion made and seconded, the Board convened into closed session to discuss certain personnel matters and matters relating to the performance of identifiable employees and faculty of VCU and to discuss the performance of departments or schools of VCU where such matters regarding such individuals might be affected by such evaluations, including issues related to the President in his official capacity and to discuss the evaluation of his performance, and including the Faculty Appointments and Changes
in Status and other Personnel Actions; to discuss the acquisition or use of real property for public purpose, or of the disposition of publicly held property, or of plans for the future of a state institution of higher education which could affect the value of property owned or desirable for ownership by such institution, including the acquisition of property on or adjacent to the Academic Campus and the acquisition of property on or adjacent to the MCV Campus; to discuss the investing of public funds including the Investment Report; and to consult with legal counsel pertaining to actual and probable litigation, and other specific legal matters requiring the provision of legal advice by counsel, including the Report of the General Counsel; to discuss matters relating to gifts, bequests, and fundraising activities, including the approval of the Named Funds Report and Facility Naming Recommendations, and an update on the development activities; and to discuss matters relating to honorary degrees and special awards, including the Report of the Special Awards Committee as authorized by Section 2.2-3711 A(1), A(3), A(6), A(7), A(8) and A(10) of the Virginia Freedom of Information Act.

Following closed session, on motion made and seconded, the following resolution was approved by roll call vote:

Virginia Commonwealth University hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion convening the closed session meeting were heard, discussed or considered by the Board of Visitors of Virginia Commonwealth University.

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<tr>
<th>Roll Call Vote</th>
<th>Ayes</th>
<th>Nays</th>
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<tr>
<td>Dr. W. Baxter Perkinson, Jr., Rector</td>
<td>X</td>
<td></td>
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<tr>
<td>Mr. Ralph L. “Bill” Axselle, Jr.</td>
<td>X</td>
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<tr>
<td>Mr. David G. Baldacci</td>
<td>Absent</td>
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<td>Dr. Edward H. Bersoff</td>
<td>X</td>
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<td>Dr. Stephen P. Long</td>
<td>X</td>
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Roll Call Vote

Ayes: 15
Nays: 0

ABSENT DURING MEETING: 1
ABSENT DURING VOTING: 0

On motion made and seconded, the Board accepted the Report of the President; approved the recommendations of the Special Awards Committee as amended; approved the Faculty Appointments and Changes in Status and other Personnel Actions; approved the Named Funds Report and Facility Naming Recommendations as amended; approved the acquisition of Property Adjacent to the Academic Campus; approved the acquisition of Property Adjacent to the Medical Campus; accepted the closed session committee reports; accepted the report of the General Counsel; and accepted the report of the Presidential Evaluation Committee.
The meeting was adjourned at 12:30 p.m.

Robert E. Rigsby, Secretary

W. Baxter Perkinson, Jr., Rector